Cities of: Buena Vista, Harrisonburg, Lexington, Staunton, Waynesboro, & Winchester
Counties of: Augusta, Bath, Clarke, Frederick, Highland, Page, Rockbridge, Rockingham, Shenandoah, & Warren

GO Virginia Region 8 Regional Council Agenda

Location: Shenandoah University (HIVE Building)

Tuesday, April 28, 2026 at 10:00 AM

Zoom: https://zoom.us/j/98785775342?pwd=YNkYKghmD78J3Xbh4phYurfMfjhQTI.1

1. Call to Order — Dr. Yolanda Shields, Chair
2. Welcome to Shenandoah University — Dr. Tracy Fitzsimmons, Pres.
3. Roll Call / Special Guests — Alison Varner-Denbigh, ED
4. **Consent Agenda Items**
   a. **Approval of January 27, 2026 Council Minutes (Attached) *** — Dr. Yolanda Shields, Chair
   b. **Approval of Council Member Term Extensions (Attached) *** — Dr. Yolanda Shields, Chair
   c. **Approval of FY27 Capacity Building Budget (Attached)*** — Brandon Davis, NSVRC Dir.
5. **Grants Review Committee Report** — Ashley Driver, GRC Chair
   a. **Shenandoah Valley Aerospace Workforce Pipeline Development (Attached) ***
      Nick Sabo, Winchester Regional Airport Director
   b. **Shenandoah Valley Innovation Commercialization Impact Network (Attached)***
      Keith Holland, James Madison Associate VP, Research & Economic Development
6. Financial Update (Attached) — Brandon Davis, NSVRC Dir.
7. GO Virginia State Board Update — Cody Anderson, DHCD
8. Executive Director's Report — Alison Varner-Denbigh, ED
   a. Brainstorming Sessions Recap/Project Pipeline Update
   b. Regional Aviation Ad-hoc Committee
   c. Upcoming Schedule
9. Appreciation – Conrad Helsley — Dr. Yolanda Shields, Chair
10. Public Comments — Dr. Yolanda Shields, Chair
11. Closing Comments / Adjournment — Dr. Yolanda Shields, Chair

Next Council Meeting: July 28, 2026 at McKee Foods in Stuarts Draft starting at 10am.

Legend: FYI Only, For Review & Feedback, **For Review & Vote***

Consent Agenda Item Summary

Agenda Date: April 28, 2026
Consent Item: Yes **Regular Item:**
Action Needed: Yes **Informational Purposes:**
Item Title: Consent Items – Meeting Minutes, Term Extensions, & FY27 CB Budget

Recommendation:
Staff recommend approval of the Consent Agenda as presented.

Background:
The following items are placed on the Consent Agenda. All items listed under the Consent Agenda will be voted on with one motion. If discussion is desired regarding any Consent Agenda Item, that item can be removed at the request of any council member. If removed, that item will be placed on a Regular Agenda for discussion and can be voted on separately.

1.) *October 28, 2025 Council Minutes*
Prior quarter's meeting minutes to create an official, historical record of discussions, decisions, and action items, ensuring accountability, transparency, and continuity, while also serving as a legal document and reference tool for attendees and absent stakeholders, preventing misunderstandings and guiding future decisions. The focus is on what was decided, not verbatim conversations, documenting key outcomes like motions, votes, and assigned tasks.

2.) *Council Member Term Extensions*
Per the GO Virginia Region 8 Bylaws as amended on April 26, 2022, the council will consist of up to 28 members. The GO Virginia Council will approve the member selection process, structure, composition, and leadership to meet the requirements of COV section 2.2-2485 of the Virginia Growth and Opportunity Act and the guidelines set forth by the GO VA board.

A majority of the members of the Council shall be from the private sector with demonstrated significant private-sector business experience. Council members may serve two or four-year terms as determined by consensus of the appointee and the chair, and confirmed by action of the Council. Council members shall not serve more than eight consecutive years.

The Council should include representatives from (i) the education sector, including school divisions, community colleges, public institutions of higher education, and private institutions of

higher education as appropriate; (ii) the public economic and workforce development sector; (iii) local government; (iv) planning district commissions; (v) nonprofit organizations; and (vi) other entities that significantly affect regional economic or workforce development. Membership may include one or more nonlegislative citizen members of the GO VA Board from the region.

3.) FY27 Capacity Building Budget

The annual Capacity-Building budget of $250k funds support organizational efforts such as capacity-building activities, project prioritization, and studies related to the creation of regional Growth & Diversification Plan.

FY26 and FY27 Year-over-year differences include:

- Marketing, Outreach, & Websites: Decreased $2k (removed website improvements)
- Meetings & Workshops: Increased $900 (Increased cost of food/catering)
- Salaries of $25k: Increased $5k (restore FY25 funding cut but does not take into account the structural change of ED directly reporting to NSVRC)
- Salaries of $17k: Decreased $8k (CSPDC is not doing the G&D plan this year)
- Contract Services of $7,750: Increase $4,100 (Remaining funds for unforeseen expenses)
-

The DHCD CB budget template was distributed to R8 Chair/Vice-Chair on March 19th and approved by Chair for distribution to executive committee on March 22nd. The Region 8 CB budget will need to be presented to the Regional Council on April 28, 2026, for final approval before submission to DHCD by the May 1, 2026 deadline.

Budget Impact:
Yes - FY27 Capacity Building Budget

Attachments:
1.) January 27, 2026, Meeting Minutes
2.) Nominating/Executive Committee Term Extension Recommendations
3.) FY27 Capacity Building Budget
4.) FY27 Capacity Building Narrative

GO VIRGINIA REGION 8 COUNCIL MEETING MINUTES

Tuesday, January 27, 2026, 10:00 am to 11:40 am
All Virtual Meeting

FIRST	LAST	AFFILIATION	ATTENDED
Hobey	Bauhan	Virginia Poultry Federation	✓
Emily	Marlow Beck	Marlow Auto Group	✓
Kim	Blosser	Laurel Ridge Community College	✓
Eric	Bond	Augusta County Schools	✓
Lisa	Botkin	Shenandoah Regional Airport	✓
Janet	Clarke	Clarke Consulting LLC.	✓
Ed	Daley	Retired County Administrator	✓
Dottie	Day	Navy Federal Credit Union	✓
Randy	Doyle	Shenandoah Valley Workforce Development Board	✓
Ashley	Driver	AD Engineering, LLC	✓
John	Graves	Luray Caverns Corporation	Absent
Conrad	Helsley	NSVRC Board	✓
Greg	Hitchin	Waynesboro Economic Development Director	✓
Bobby	Hobbs	Senior VP, Cornerstone Bank	✓
Lai	Lee	High Meadow Strategies	✓
Tracey	Luellen	Senior HR Manager, Toray Plastics	✓
Mary	McDermott	Shenandoah Valley Angel Investors	✓
Mitch	Moore	Shenandoah University	✓
Doug	Moyer	Sentara RMH Medical Center	Absent
Cary	Nelson	President, H.N.Funkhouser & Co.	✓
Shawn	Pellington	McKee Foods	Absent
Yolanda	Shields*	YesBuilds	✓
Bruce	Simms	Virginia Regional Transit	✓
Mike	Stolarz	UTS Systems	✓ *10:06*
Anthony	Tongen	James Madison University	✓
Dave	Urso	Blue Ridge Community College	✓

Support staff attending included: Alison Varner-Denbigh (Region 8 Executive Director), Brandon Davis (NSVRC), Ann Cundy (CSPDC), Jay Langston (SVP-ExOfficio), Sharon Johnson (SVWDB), and Cody Anderson (DHCD)

In person guests included: Jeremy Crute (CSPDC), Waverly Coggsdale, Chris Boies (Clarke Co), and Michelle Ridings (Clarke Co – Grant Applicant).

DRAFT

Call to Order and Welcome

The January 27, 2026 Council meeting for GO Virginia Region 8 was called to order by Chair Yolanda Shields at 10:00 a.m. Denbigh asked those in attendance virtually to introduce themselves. Shields reminded the attendees of the public nature of the meeting, thus the need to follow state laws and regulations.

Roll Call

Alison Varner-Denbigh called the Council roll, and a quorum was confirmed.

Consent Agenda

October 28, 2025, Regional Council Meeting Minutes and the council member term extensions of Bruce Simms and Michael Stolarz (both for 2-year extensions) were motioned for approval by Cary Nelson, followed by a second from Ed Daley, and were approved by unanimous vote.

Grant Review Committee Report

Committee Chair Ashley Driver introduced a site planning grant application totaling $250,000 from Clarke County extended due diligence of the Camp 7 property. The site planning grant is for 1-year term. He explained the process the GRC follows and asked the applicant to provide a brief presentation on their project.

Clarke County Camp 7 Extended Due Diligence Site Planning Grant

Clarke County is requesting **$250,000** for preliminary infrastructure & engineering design and a site characterization report for the Camp 7 project at 219 Ray of Hope Lane, White Post, VA. The following services will be procured by civil engineer, Hurt & Proffitt: Topographical Survey of approximately 164 acres for **$19,900**, developing preliminary Sanitary Sewer Line Design for the Pump Station to the existing on-site sewer and plans for the future line extension at the southern end of the property **$82,100**, and a Preliminary Infrastructure and Engineering Site Plan plus Site Characterization assessment and report **$150,000**. The overage of $2,000 plus the $12,600 grant administration fee will be paid by Clarke County as cash match. Ed Daley stated that it is a true regional project that has been discussed for over 35 years and thrilled to see promising support. Mary McDermott of the Grants Review Committee stated that the committee was impressed with the project proposal for the $19M invested in the infrastructure beyond the requested grant funding today.

Janet Clarke made a motion to support the Camp 7 Extended Due Diligence grant for $250,000 and it was seconded by Mary McDermott. The roll call vote to approve was unanimous.

Financial Status Report

Brandon Davis of the Northern Shenandoah Valley Regional Commission presented the Comprehensive Financial Dashboard to help the council make decisions about pipeline projects, showing available funds, and the impact of potential approvals. The financial dashboard tracks all approved projects by the state, which includes the project title, the funded amount, and the term expiration. After considering the approval of today's current grant proposal for $250,000, the cumulative FY26 unallocated per capita balance totals $791,857.

Director's Report

Alison Varner-Denbigh provided the council with the FY25 Annual Report and the CY26 Dates & Deadlines Calendar. She presented slides on Upcoming Events, Quarter 4 objectives, TPI implementation efforts, and highlighted a couple of Region 8-funded projects. Cody Anderson from DHCD will give an update on the new governor's approved budget and Mary McDermott is going to write a letter to the state to encourage funding support for the GO Virginia Organization.

DRAFT

Executive Director's Report

1) Alison reviewed the current Region 8 Project Pipeline and opened the floor for discussion. She stated that there are three brainstorming sessions scheduled in March 2026 with the goal of educating on current initiatives, creating collaboration, and deepening the project pipeline.
2) The new member orientation materials are being updated and improved. Once completed, the materials will be distributed to all regional council members with the option of scheduling an in-person training session. Dave Urso offered the perspective of a meaningful improvement of including "How to be a member that thrives and expectations? How does R8 add value?" There is no requirement for FOIA or COIA formal training, but it is best practice to do training annually. Region 8 plans to distribute and offer training for all current council members annually.
3) Review and highlights of upcoming events included the distribution of the CY26 Key Dates & Deadlines Schedule. Important dates to note are the three brainstorming sessions in May, the GO Virginia State Board Meeting on March 24th, and the Next Regional Council Meeting on April 18th.
4) Notification of a self-assessment survey being distributed to regional council members by DHCD's hired consultant. The purpose of the survey is to gather feedback directly from council members about their experience serving the council, including insights on governance, engagement, operations, collaboration, and the overall support received. All in hopes to identify areas of improvement for DHCD to provide support to the regions and executive directors.

Public Comment

No public comment was offered.

Next Council Meeting

April 28, 2026, starting at 10:00am and located at Shenandoah University's Campus (HIVE building) in Winchester.

Adjournment

With no further business before the council, Chair Shields adjourned the meeting at 11:40 a.m.

DRAFT

Cities of: Buena Vista, Harrisonburg, Lexington, Staunton, Waynesboro, & Winchester
Counties of: Augusta, Bath, Clarke, Frederick, Highland, Page, Rockbridge, Rockingham, Shenandoah, & Warren

Recommendation

Date: April 7, 2026
To: Region 8 Council Members
From: Yolanda Shields, Council Chair
RE: Council Member Term Extensions

The Region 8 Executive Committee also serves as the Nominations Committee, and recommends approval of term extension for the following Council members:

Dave Urso, Blue Ridge Community College VP – 2 years to 4/22/2028
Anthony Tongen, James Madison University VP – 2 years to 4/22/2028

Both Dave Urso and Anthony Tongen have been strong members since April 2024, attending most Regional Council meetings and actively engaged whenever possible. Dave Urso has served on the Growth and Diversification Committee. Anthony Tongen has served on the Grants Review Committee and hosts quarterly meetings at James Madison University (Central Location). We appreciate that both have agreed to continue to serve on the Region 8 council.

The Region 8 Executive Committee would like **Tracey Luellen** of Toray Plastics to join the Executive Committee. Tracey is currently serving a 1/28/25-1/27/29 Term and has served on the Ad-hoc Talent Pathways Initiative Committee.

The Executive Committee recommends Dave Urso and Anthony Tongen to be reappointed to the Region 8 Council for 2 more years and Tracey Luellen to join the executive committee.

ATTACHMENT 1: FY27 Capacity Building Funds Budget

Date: FY27		**Region: 8**	

Agency Name:

Department of Housing & Community Development

Agency Address:

600 East Main Street
Suite 300
Richmond, VA 23219

GO VIRGINIA

VIRGINIA INITIATIVE FOR GROWTH & OPPORTUNITY IN EACH REGION

Budget Period:

From: 07/01/26 **Through:** 06/30/27

Budget Item	**Amount**
A Administration	
Admin (General)	$0.00
Audit	$1,500.00
Contract Services	$100,000.00
Fiscal /Accounting Services	$0.00
Legal Expenses	$500.00
Marketing, Outreach, and Websites	$2,000.00
Meetings and Workshops	$3,000.00
Rent	$0.00
Salaries (Fringe if applicable)	$85,000.00
Salaries (Fringe if applicable)	$25,000.00
Salaries (Fringe if applicable)	$17,000.00
Supplies & Equipment	$1,500.00
Taxes and Insurance	$0.00
Travel	$3,000.00
Total Administration Budget:	$238,500.00
B Planning Services:	
Contract Services	$3,750.00
Contract Services	$7,750.00
Total Planning Services Budget:	$11,500.00
TOTAL Expense Budget:	**$ 250,000.00**

Narrative:

Please provide narrative describing and itemizing all planned activities under each budget category.
See attached budget narrative.

GO Virginia Region 8
FY2027 Capacity Building Budget Narrative

Overview

GO Virginia Region 8 has budgeted for the use of the $250,000 in capacity building funds assigned to the region for the purposes of administration and planning services.

Support Organization Structure

The Northern Shenandoah Valley Regional Commission (NSVRC) serves as Region 8's support organization, providing fiscal and accounting services as well as project management and operational administration. NSVRC partners with the Central Shenandoah Planning District Commission (CSPDC), which provides support to applicants located within the southern portion of the region and coordinates Growth and Diversification planning efforts. Alison Varner-Denbigh of 5 Clover Consulting (5 Clover) serves as Region 8's full-time Executive Director through a contract procured and administered by NSVRC. Day-to-day oversight is provided by NSVRC.

Line-Item Descriptions

The following bullets correspond to the line items on the Region 8 Budget in descending order:

A. Administration

- $0. Costs for administrative services are reflected in the Salaries and Contract Services line items, since this work is performed by salaried employees at NSVRC and CSPDC, and by Region 8's contracted Executive Director 5 Clover.
- $1,500 in the Audit line item to help offset the additional cost of the NSVRC Audit, which includes GO Virginia.
- $100,000 in Contract Services accounts for the Executive Director contract with 5 Clover.
- Fiscal/Accounting services show $0. These costs are reflected in the salaries line to provide uniformity with the way other regions account for staff time.
- Legal expenses of $500 to cover the cost of any administrative inquiries to counsel.
- $2,000 in Marketing, Outreach, and Website. These funds will be used to market Region 8 to partners and potential applicants within the region, cover fees for Region 8's customer relationship management system, and fund continuous website hosting, updates, and improvements.
- $3,000 in Meetings and Workshops to cover the cost of GoVirginia meeting space and food.
- $0. Region 8 operates rent free, capitalizing on its partnerships with CSPDC and NSVRC to house staff.
- Compensation for multiple staff members at CSPDC and NSVRC who perform program administration, fiscal/accounting/budgeting/internal audit services, executive director oversight, project management, Growth and Diversification Plan management, IT/Cybersecurity, procurement, contracting, FOIA/COIA/ADA/Title VI compliance, etc. total $127,000. Represents a reduction of $6,500 over FY26.
- Supplies & Equipment expenses total $1,500 to cover office supplies throughout the year.
- $0. Region 8 pays no taxes or insurance premiums by leveraging the non-taxable status of NSVRC and Region 8's inclusion in NSVRC's existing insurance policies.
- $3,000 is listed to cover registrations and other travel costs for Region 8's Executive Director to attend statewide GOVirginia-related events located outside the region.

B. Planning Services

- $11,500 is reserved for contract services to access software support for ROI calculations and planning purposes, potential contract costs associated with Growth and Diversification Plan amendments, additional unplanned website improvements, unexpected contractual cost increases, or the like.

Agenda Item Summary

Agenda Date: April 28, 2026
Consent Item: No
Regular Item: Yes
Action Needed: Yes
Informational Purposes: No
Item Title: Grant Application Review

Recommendation:

Review, Discuss, and Vote on the approval of the Shenandoah Valley Aerospace Workforce Pipeline Development ***Per-Capita*** Implementation Grant Application and the Shenandoah Valley Innovation Commercialization Impact Network ***Competitive*** Implementation Grant Application for submission to the GO Virginia State Board for review.

Background:

April 2026 is the last quarter of the FY26 grant funding period. The two grant applications presented (if approved) will allocate ALL the Per-Capita Grant Funding for this year. The Region 8 Per-Capita Fund balance will be replenished on July 1, 2026 for FY27.

Region 8's first competitive grant application presented will use per-capita funds prior to competitive funds (the financial breakdown is below).

Budget Impact:

- $475,000 Per-Capita Grant Funding (Aerospace Workforce)
- $316,850.50 Remaining Per-Capita Funding (SVICIN)
- $562,717.50 Competitive Funding (SVICIN)

Attachments:

Included in Packet:

- Shenandoah Valley Aerospace Workforce Pipeline Development Project Summary
- Shenandoah Valley Innovation Commercialization Impact Network Project Summary

Not Included in Packet (Distributed Separately):

- Shenandoah Valley Aerospace Workforce Pipeline Development Implementation Grant Application
- Shenandoah Valley Innovation Commercialization Impact Network Implementation Grant Application

Project Name: Shenandoah Valley Aerospace Workforce Pipeline Development

Applicant: Winchester Regional Airport

Application Type: Per-Capita Implementation Grant

Focus Industry: Transportation & Logistics

Framework: Workforce Development

Participating Localities (minimum of 2): Frederick County, Winchester City, & Winchester Regional Airport Authority (Represents Clarke, Frederick, Shenandoah, and Warren Counties and Winchester City)

Institution Partners: Frederick County Public High Schools (FCPS), Winchester City Public High Schools (WCPS), Laurel Ridge Community College (LRCC), and Shenandoah University (SU)

Industry Partners & Support Orgs: ATA Aviation, Aero Elite Flight Training, Aviation Adventures, flyADVANCED, OnWing Avionics, STEM Flights, Virginia CTE Resource Center (by VDoE), and Virginia Aerospace Workforce Development Hub (the Hub)

Funding Request: $475,000

Match: $237,500 Cash/In-Kind Match

Proposed Project Summary:

The Shenandoah Valley Aerospace Workforce Pipeline Development project proposes the creation and expansion of a comprehensive Aerospace Technology and Unmanned Aircraft Systems (UAS) talent pipeline serving students in grades 6–12. This project addresses growing regional workforce demand in aviation, aerospace engineering, airport operations, unmanned systems, GIS, and emerging autonomous technologies.

GO Virginia funding will strategically support the launch of foundational Aerospace Technology I and II instructional capacity, including a phased 0.5 FTE instructor position and core aviation training equipment such as flight simulation, aerodynamics, and aircraft systems tools. Winchester City Public High Schools and Frederick County Public High Schools will demonstrate long-term commitment and sustainability by funding all UAS and Advanced UAS programs, implementing Project Lead the Way (PLTW) Flight and Space at the middle school level beginning in the 2026–2027 school year, and progressively absorbing instructional staffing costs.

Instruction will be delivered through a hybrid model that includes part-time, on-site instruction at Winchester Regional Airport, providing students with authentic exposure to aviation facilities, airport operations, and industry professionals. This partnership ensures GO Virginia's investment results in a durable, scalable workforce pipeline with measurable regional impact.

Project Name: Shenandoah Valley Innovation Commercialization Impact Network

Applicant: James Madison Innovations

Application Type: Competitive Implementation Grant

Focus Industry: IT & Emerging Technology
Support Agriculture, Manufacturing, and Life Sciences

Framework: Entrepreneurship & Innovation

Participating Localities (minimum of 2): Harrisonburg, Staunton, & Waynesboro Cities

Participating Academic Institutions: EMU, JMU, MBU, SU, VMI, BRCC, & LRCC

Supporting Partners: Small Business Development Center (SBDC), Shenandoah Valley Angel Investors, The Advancement Foundation (TAF), iHubs (located in Harrisonburg, Staunton, & Waynesboro), and teaming with the SCCF and SVTC.

Funding Request: $879,568

Match: $450,301 Cash/In-Kind Match

Proposed Project Summary:

To establish a shared regional commercialization infrastructure to serve higher education institutions, innovators, and investors across the Shenandoah Valley. The project will operationalize the systems, agreements, and expertise needed to move university research and community innovations from concept to commercialization, filling a structural gap in the regional innovation ecosystem.

The Core Project Deliverables will include: 1) Establishing Governance and Participation Agreements, 2) Building Shared IP and Licensing Infrastructure, 3) Launching Fractional Executive Programs, 4) Activating Investor and Capital Networks, and 5) Implementing Economic Impact and Performance Measurement Tools.

By consolidating support functions, the project will 1) Increase the pipeline of investable ventures emerging from local universities and regional entrepreneurs, 2) Create high-wage employment in technology and innovation sectors, 3) Retain local innovators and talent, reducing the out-migration of graduates seeking startup ecosystems elsewhere, and 4) Catalyze private investment through reactivated regional angel and alumni investor networks.

Agenda Item Summary

Agenda Date: April 28, 2026
Consent Item: No
Regular Item: No
Action Needed: No
Informational Purposes: Yes
Item Title: Financial Update

Recommendation:
No action Required. Information Only.
Review dashboard and supporting active project summaries.

Background:
Region 8 receives Per-Capita Funding starting at the beginning of the fiscal year (July 1) annually. Grant applications are reviewed quarterly. If approved by Region 8, the application is submitted to the GO Virginia State Board for approval. The financial dashboard tracks all approved projects by the state, which includes the project title, the funded amount, and the term expiration.

The dashboard records the **Active Project in Black Font,** and reflects the contracted amounts. The projects that are in the **close-out process are in Blue Font** and based on Actual Expense Amounts. The projects that have **completely finished the close-out process are in Red Font**. Eventually, the Closed-Out Projects will be consolidated into one column. The **Grant Applications** that are presented to the Regional Council for review but **not yet approved are in Green Font**.

The Active Projects will have project summaries following the dashboard summary. The summaries show the progress of the remittances and the quarterly updates. The fiscal agent (NSVRC) tracks, processes, and updates spreadsheets quarterly.

Budget Impact: Per-Capita Grant Funding

Attachments:
1) Financial Dashboard
2) Active Project Summaries

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Closed projects show ACTUAL amounts
Active projects show CONTRACTED amounts
*** Indicates Planning Grant**
Red font indicates a closed-out project
Blue font indicates closeout submitted awaiting final review & approval
Green font indicates a pipeline project not yet under contract

Revenues by Funding Source	**FY18-22 Funds**	**FY25 Funds**	**FY26 Funds**	**TOTAL**
Per Capita Grant Funding	$ 7,404,922.00	$ 1,085,209.00	$ 1,089,137.00	**$ 9,579,268.00**
Funds Recaptured by General Assembly	$ (1,010,394.06)	-	-	**$ (1,010,394.06)**
Talent Pathways Initiative Funding	$ 250,000.00	-	-	**$ 250,000.00**
ERR Progam (Completed)	$ 589,880.58	-	-	**$ 589,880.58**
Total Funding:	$ 7,234,408.52	$ 1,085,209.00	$ 1,089,137.00	**$ 9,408,754.52**

Expenditures by Project	**FY18-24 Projects**	**FY25 Projects**	**FY26 Projects**	
	236Closed Projects $ (7,176,740.02)	Camp 7 Clarke County Site Development Planning Grant $ (170,625.00)	Rockbridge Co Dual Enrollment Cybersecurity Program (Term End 9/8/2027) $ (38,227.00)	
		Blue Mountain Site Extended Due Diligence $ (348,810.00)	Rockbridge Co Advanced Mfg Modernization & Scale-up (Term End 9/8/2027) $ (131,128.00)	
		Expressways to Power - Lineworker Training Program (Term End 7/1/2027) $ (401,374.00)	Shenandoah University Commercial Kitchen Planning Study* (Term ends 3/30/27) $ (100,000.00)	
			Camp 7 Extended Due Diligence (Term Ends 4/7/27) $ (250,000.00)	
			Shenandoah Valley Aerospace Workforce Development $ (475,000.00)	
			Shenandoah Valley Innovation Commercialization Impact Network $ (316,850.50)	
Total Funds Allocated:	$ (7,176,740.02)	$ - $ (920,809.00)	$ (1,311,205.50)	**$ (9,408,754.52)**
Total Funds Unallocated:	$ 57,668.50	$ 164,400.00	$ (222,068.50)	**$ -**

Planning Grant Subset Allocated:	$ (208,065.33)	$ (401,374.00)	$ (100,000.00)	
Planning Grant Subset Unallocated:	$ 427,018.55	$ (151,374.00)	$ 150,000.00	

4/17/2026

GO VIRGINIA

VIRGINIA INITIATIVE FOR GROWTH & OPPORTUNITY IN EACH REGION

Shenandoah Valley Region 8 Capacity Building Funds
FY2026 Capacity Building Budgeted Revenues & Expenditures
Reporting Through: April 16, 2026

Accrual Basis Accounting

Draw	Date		Amount	Draw	Date	Amount
Draw #1	2/5/2026	$	20,827.21			
Draw #2	2/17/2026	$	64,851.03			
Draw #3	3/31/2026	$	35,511.82			
Draw #4	4/8/2026	$	54,991.93			
	REVENUE	$	176,181.99			

	DHCD CAMS BUDGET		
PROGRAM OPERATIONS	**Budgeted**	**Expended**	**Remaining**
Audit	1,500.00	1,500.00	**-**
Meetings & Workshops	2,100.00	1,558.58	**541.42**
Contract Services	107,400.00	45,276.67	**62,123.33**
Salaries & Fringe: NSVRC Finance Admin	105,000.00	98,631.31	**6,368.69**
Salaries & Fringe: CSPDC Grant Dev Assistance	25,000.00	25,000.00	**-**
Supplies & Equipment	1,500.00	750.00	**750.00**
Marketing-Outreach/Websites	4,000.00	1,055.00	**2,945.00**
Travel	3,000.00	2,410.43	**589.57**
Legal Services	500.00	-	**500.00**
Total Program Operations Budget	**250,000.00**	**176,181.99**	**73,818.01**
TOTAL GRANT	**$ 250,000.00**	**$ 176,181.99**	**$ 73,818.01**

Region 8 - GO Virginia DHCD Capacity Building Funds Draw History

Date Drawn:		2/5/2026	2/17/2026	3/31/2026	4/8/2026					TOTAL	FY25 DHCD
	FY25 CAMS Budget	D1	D2	D3	D4	D5	D6	D7	D8 Admin	DRAWN	REMAINING
A. ADMINISTRATION BUDGET											
Audit	$ 1,500.00		1,500.00							1,500.00	**$ -**
Meetings & Workshops	$ 2,100.00	972.04	51.54		535.00					1,558.58	**$ 541.42**
Contract Services	$ 107,400.00	19,355.17			25,921.50					45,276.67	**$ 62,123.33**
Salaries & Fringe: NSVRC Finance Admin	$ 105,000.00		63,299.49	35,331.82						98,631.31	**$ 6,368.69**
Salaries & Fringe: CSPDC Grant Development Assistance	$ 25,000.00				25,000.00					25,000.00	**$ -**
Supplies & Equipment	$ 1,500.00				750.00					750.00	**$ 750.00**
Marketing-Outreach/Websites	$ 4,000.00	500.00		180.00	375.00					1,055.00	**$ 2,945.00**
Travel	$ 3,000.00				2,410.43					2,410.43	**$ 589.57**
Legal Services	$ 500.00									-	**$ 500.00**
TOTAL ADMINISTRATION BUDGET	**250,000.00**	**20,827.21**	**64,851.03**	**35,511.82**	**54,991.93**					**176,181.99**	**$ 73,818.01**
TOTAL EXPENSES BUDGET	**$ 250,000.00**	**$ 20,827.21**	**$ 64,851.03**	**$ 35,511.82**	**$ 54,991.93**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 176,181.99**	**$ 73,818.01**

GO VIRGINIA

VIRGINIA INITIATIVE FOR GROWTH & OPPORTUNITY IN EACH REGION

GO Virginia Shenandoah Valley Region 8

Blue Mt. Extended Due Diligence

Term 1/13/2025-7/13/2026

Budgeted Revenues & Expenditures Report

Reporting Through: April 16, 2026

Accrual Basis Accounting

REVENUES	**DHCD CAMS**	**MATCH**
Draw #1	95,002.66	161,472.37
Draw #2	76,030.00	-
Draw #3	53,507.82	-
Draw #4	26,449.52	-
TOTAL REVENUE	$ 250,990.00	$ 161,472.37

EXPENDITURES	**DHCD BUDGET**			**MATCHING FUNDS**			**COMBINED FUNDS REMAINING**
	Budgeted	**Expended**	**Remaining**	**Budgeted**	**Expended**	**Remaining**	
ADMINISTRATION							
Administration	16,610.00	16,610.00	0.00				-
TOTAL ADMINISTRATION BUDGET	**16,610.00**	**16,610.00**	**-**				**-**
Program Operations							
Architecture & Engineering Fees	197,200.00	197,200.00	-	102,600.00	102,600.00	-	-
Planning & Assessment	135,000.00	37,180.00	97,820.00	71,805.00	58,872.37	12,932.63	110,752.63
TOTAL PROGRAM OPERATION EXPENSES	**332,200.00**	**234,380.00**	**97,820.00**	**174,405.00**	**161,472.37**	**12,932.63**	**110,752.63**
TOTAL EXPENDITURES	**$ 348,810.00**	**$ 250,990.00**	**$ 97,820.00**	**$ 174,405.00**	**$ 161,472.37**	**$ 12,932.63**	**110,752.63**

BALANCE FUNDS: **$ 110,752.63**

Funds Drawdown History

Blue Mt. Implementation

		NSVRC FY2025	NSVRC FY2026						
Date Drawn		**6/30/2025**	**9/2/2025**	**10/16/2025**	**12/17/2025**				**CAMS**
Budget Category	**CAMS Budget**	**D1**	**D2**	**D3**	**D4**	**D5**	**D6**	**TOTAL**	**REMAINING**
ADMINISTRATON	**16,610.00**	1,652.66	-	2,007.82	12,949.52			16,610.00	-
								-	-
PROGRAM OPERATIONS								-	-
Architecture & Engineering Fees	**197,200.00**	93,350.00	76,030.00	27,820.00				197,200.00	-
Planning & Assessment	**135,000.00**	-	-	23,680.00	13,500.00			37,180.00	**97,820.00**
TOTAL	**348,810.00**	**95,002.66**	**76,030.00**	**53,507.82**	**26,449.52**	**-**	**-**	**250,990.00**	**$ 97,820.00**
									MATCH
Budget Category	**Matching Funds**	**D1**	**D2**	**D3**	**D4**	**D5**	**D6**	**TOTAL**	**REMAINING**
PROGRAM OPERATIONS									
Architecture & Engineering Fees	**102,600.00**	102,600.00	-	-	-				
Infrastructure	**71,805.00**	58,872.37	-	-	-			**58,872.37**	**$ 12,932.63**
TOTAL	**174,405.00**	**161,472.37**	**-**	**-**	**-**	**-**	**-**	**161,472.37**	**$ 12,932.63**
TOTAL EXPENSES PAID	**$ 523,215.00**	**$ 256,475.03**	**$ 76,030.00**	**$ 53,507.82**	**$ 26,449.52**	**$ -**	**$ -**	**$ 412,462.37**	**$ 110,752.63**

GO VIRGINIA

VIRGINIA INITIATIVE FOR GROWTH & OPPORTUNITY IN EACH REGION

GO Virginia Shenandoah Valley Region 8

Expressways to Power

Term 7/1/2025-7/1/2027

Budgeted Revenues & Expenditures Report

Reporting Through: April 16, 2026

Accrual Basis Accounting

REVENUES	**DHCD CAMS**	**MATCH**
Draw #1	136,957.52	200,687.00
Draw #2		
Draw #3		
TOTAL REVENUE	$ 136,957.52	$ 200,687.00

EXPENDITURES	**DHCD BUDGET**			**MATCHING FUNDS**			**COMBINED FUNDS REMAINING**
	Budgeted	**Expended**	**Remaining**	**Budgeted**	**Expended**	**Remaining**	
Program Operations							
Planning Assessment	213,196.00	73,297.35	139,898.65				139,898.65
Equipment	188,178.00	63,660.17	124,517.83	200,687.00	200,687.00	-	124,517.83
TOTAL PROGRAM OPERATION EXPENSES	**401,374.00**	**136,957.52**	**264,416.48**	**200,687.00**	**200,687.00**	**-**	**264,416.48**
TOTAL EXPENDITURES	**$ 401,374.00**	**$ 136,957.52**	**$ 264,416.48**	**$ 200,687.00**	**$ 200,687.00**	**$ -**	**264,416.48**

BALANCE **$ 264,416.48**

Funds Drawdown History

Expressways to Power

NSVRC FY2026

Date Drawn		1/15/2026							CAMS
Budget Category	**CAMS Budget**	**D1**	**D2**	**D3**	**D4**	**D5**	**D6**	**TOTAL**	**REMAINING**
PROGRAM OPERATIONS									-
Planning-Assessment	**213,196.00**	73,297.35							**213,196.00**
Equipment	**188,178.00**	63,660.17							**188,178.00**
TOTAL	**401,374.00**	**136,957.52**	**-**	**-**	**-**	**-**	**-**	**136,957.52**	**$ 264,416.48**

									MATCH
Budget Category	**Matching Funds**	**D1**	**D2**	**D3**	**D4**	**D5**	**D6**	**TOTAL**	**REMAINING**
PROGRAM OPERATIONS									
Equipment	**200,687.00**	200,687.00							
TOTAL	**200,687.00**	**200,687.00**	**-**	**-**	**-**	**-**	**-**	**200,687.00**	**$ -**
TOTAL EXPENSES PAID	**$ 602,061.00**	**$ 337,644.52**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 337,644.52**	**$ 264,416.48**

GO VIRGINIA

VIRGINIA INITIATIVE FOR GROWTH & OPPORTUNITY IN EACH REGION

GO Virginia Shenandoah Valley Region 8

Rockbridge Cybersecurity Dual Enrollment

Term 9/9/2025-9/8/2027

Budgeted Revenues & Expenditures Report

Reporting Through: April 16 2026

Accrual Basis Accounting

REVENUES

		DHCD CAMS	MATCH
Draw #1	3/11/2026	2,229.09	8,201.67
TOTAL REVENUE		$ 2,229.09	$ 8,201.67

EXPENDITURES

	DHCD REQUESTS CAMS BUDGET			1:2 MATCHING FUNDS			COMBINED FUNDS REMAINING
	Budgeted	Expended	Remaining	Budgeted	Expended	Remaining	
ADMINISTRATION							
Administration	2,831.60	1,787.98	1,043.62				1,043.62
TOTAL ADMINISTRATION BUDGET	**2,831.60**	**1,787.98**	**1,043.62**				**1,043.62**
Program Operations							
Equipment	23,597.00		23,597.00	11,798.00	-	11,798.00	35,395.00
Salaries	11,798.00	440.71	11,357.29	8,201.67	8,201.67	-	
Contingencies	0.40	0.40	-				
TOTAL PROGRAM OPERATION EXPENSES	**35,395.40**	**441.11**	**34,954.29**	**19,999.67**	**8,201.67**	**11,798.00**	**46,752.29**
TOTAL EXPENDITURES	**$ 38,227.00**	**$ 2,229.09**	**$ 35,997.91**	**$ 19,999.67**	**$ 8,201.67**	**$ 11,798.00**	**47,795.91**

BALANCE OF FUNDS: $ 47,795.91

Rockbridge Cybersecurity Dual Enrollment

FY2026

Date Drawn		3/11/2026							CAMS
Budget Category	**CAMS Budget**	**D1**	**D2**	**D3**	**D4**	**D5**	**D6**	**TOTAL**	**REMAINING**
ADMINISTRATON	**2,831.60**	1,787.98						1,787.98	**1,043.62**
								-	-
PROGRAM OPERATIONS									-
Equipment	**23,597.00**								**23,597.00**
Salaries	**11,798.00**	440.71							**11,798.00**
Contingencies	**0.40**	0.40							**0.40**
TOTAL	**38,227.00**	**2,229.09**	-	-	-	-	-	**2,229.09**	**$ 35,997.91**

Budget Category	**Matching Funds**	**D1**	**D2**	**D3**	**D4**	**D5**	**D6**	**TOTAL**	**MATCH REMAINING**
PROGRAM OPERATIONS									
Equipment	**11,798.00**								
Salaries	**8,201.67**	8,201.67						**8,201.67**	**$ -**
TOTAL	**19,999.67**	**8,201.67**	-	-	-	-	-	**8,201.67**	**$ 11,798.00**
TOTAL EXPENSES PAID	**$ 58,226.67**	**$ 10,430.76**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,430.76**	**$ 47,795.91**

Agenda Item Summary

Agenda Date: April 28, 2026
Consent Item: No
Regular Item: No
Action Needed: No
Informational Purposes: Yes
Item Title: GO Virginia State Board Update

Recommendation:
No action Required. Information Only.

Background:
Cody Anderson, Region 8's Program Manager with Department of Housing & Community Development (DHCD) will address the regional council on current steps occurring within the Virginia State Government and updates that affect the FY27 funding.

Budget Impact:
Per-Capita Grant Funding
Competitive Grant Funding

Attachments:
None.

Agenda Item Summary

Agenda Date: April 28, 2026
Consent Item: No
Regular Item: No
Action Needed: No
Informational Purposes: Yes
Item Title: Executive Director's Report

No Action Required. Information Only.

1) Brainstorming Session Recap/Project Pipeline Update
2) Regional Aviation Ad-hoc Committee
3) Upcoming Schedule

Background:

1.) ***The Project Pipeline*** – No action needed at this time.
The Project Pipeline illustrates a proposed pathway for Region 8 to review & approve Per-Capita grant funding applications with the goal of allocating the funding pool by the end of the fiscal year. The forecast includes the project name, applicant, type of grant application, the requested funding amount, and the anticipated quarter of the application submission for review by the regional council. The project pipeline includes FY26 and FY27, along with other projects in ideation with unknown application submission dates at this time.

Budget Impact: Project Pipeline forecasts the impact on the Per-Capita Grant Funding and Competitive Grant Funding to provide situational awareness for consideration of current and future projects
Attachment(s): Project Pipeline

2.) ***Regional Aviation Ad-hoc Committee*** – No action needed at this time.
Central Shenandoah Planning District Commission (CSPDC) has formed an ad-hoc committee to assist with identifying the deliverables to include in a FY27 Per-Capita Planning Grant Application projected for July submission. The committee will meet on April 24th to give feedback and finalize the deliverables.
Attachment(s): Shenandoah Valley Aviation Innovation Corridor

3.) **Notable Upcoming Dates** – No action needed at this time.

- May 1: FY27 Capacity Building Budget due to DHCD
- May 1: Grant Applications due to DHCD
- May 8: SVP Economic Forum @ SVEC (8:30am-10am)
- June 9: GO Virginia State Board Meeting (Virtual)
- June 23: July Grant Applications due to ED
- June 30: DHCD Leadership Retreat (C'ville)
- July 14: Grants Review Committee Meeting
- July 28: Regional Council Meeting (McKee Foods in Stuarts Draft)
- July 30: Valley Business Keynote (Harrisonburg)

Attachment: CY26 Key Dates & Deadlines (Schedule)

FY26 Remaining Project Pipeline

Project Name	Applicant	Industry Sector	Application Type	Funding	Estimated $ Request	Application Estimate	Per-Capita Funds	Notes
Shen Valley Aerospace Workforce Pipeline	Winchester Airport	T&L (Aviation)	Implementation	Per-Capita	$ 475,000.00	April '26	$ 316,850.50	Partners = Winchester & Frederick County Public High Schools, LRCC, & SU
Regional Innovation Commercialization Network	JMU	ALL	Implementation	**Competitive Grant**	$ 879,568.00	April '26	$ (562,717.50)	Competitive Grant will use up remaining Per-Capita Funds = $563k Competitive Request

FY27 Potential Project Pipeline

Project Name	Applicant	Industry Sector	Application Type	Funding	Estimated $ Request	Application Estimate	Per-Capita Funds	Notes
Shenandoah Valley Aviation Innovation Corridor Study	CSPDC (SHD)	T&L (Aviation)	Planning	Per-Capita	$ 150,000.00	July '26	$ 1,082,755.50	Ad-hoc Committee has been implemented to create the project scope & consultant deliverables
Site Discovery Study	SVP	All	Site Planning	Per-Capita	$ 50,000.00	July '26	$ 1,032,755.50	Augusta, Rockbridge, & Rockingham Counties (Page & Frederick Co potentially)
GoTec Implementation	6 localities interested	All Industries	Implementation	Per-Capita	$ -	Oct '26	$ 1,032,755.50	Jenna French & Rebecca Castle are heading up the initiative. MobileLab is being scheduled for late April/Early May.
Supply Chain & Logistics Workforce Development	Southern Virginia University (SVU)	T&L and Manufacturing	Implementation	Per-Capita	$ -	Jan '27	$ 1,032,755.50	Partner: MGCC and Private Business for internships
Scale-up Electrican Program & Diesel Mechanic/Ag Equipment Mechanic Program (both DE)	Bath County	Manufacturing	Implementation	Per-Capita	$ 200,000.00	Jan '27	$ 832,755.50	**March '27**: Funding Approved, **April - May:** Student Scheduling, Equipment Purchasing, Instructor Training/Curriculum, **August:** Program Starts
Scale-up Wielding Program & Implement New Large Animal Vet Tech Program (both DE)	Highland County Public Schools	Agriculture	Implementation	Per-Capita	$ 200,000.00	Jan '27	$ 632,755.50	
BRCC AMT Expansion Project	BRCC	T&L (Aviation)	Implementation	Per-Capita	$ -	Jan '27	$ 632,755.50	Potentially part of the 3 Community College Competitive Grant.
Ag Innovation BioHub	JMU	Agriculture & Life Sciences	Implementation	**One Region Competitive**	$ 1,000,000.00	April '27		Potential of $1M+ request
Regional Workforce (3 Community Colleges)	LRCC/BRCC/MGCC	Manufacturing	Implementation	**One Region Competitive**	$ 1,000,000.00	April '27		Potentially includes the BRCC AMT Scale-up Project above
Crowd Sourcing Capital Initiative	SCCF	All Industries	Planning	**One Region Competitive**	TBD	April '27		Ryan Hall (POC) Similar to 757 SEED Fund
Wine Industry Supply Chain	Region 9 (Nelson 151)	Agriculture Value-Add	Implementation	**Multi Region Competitive**	$ 250,000.00	April '27		Growing the traded sector by supporting supply infrastructure (Processing, exporting, & so on) for Vineyards, Wineries, stakeholders (https://virginiawinecoalition.org/)

Project Concepts in Development								
Project Name	**Applicant**	**Industry Sector**	**Application Type**	**Funding**	**Estimated $ Request**	**Application Estimate**	**Point of Contact**	**Notes**
Regional Commercial Kitchen & Programming	SU	Agriculture Value-Add	Implementation	Per-Capita	TBD	July '27	Marguerite Landenburger	Planning Grant Ends April 2027
Engineering Implementation & Scale-up Program	Blue Ridge Technical Center (BRTC)	Manufacturing	Implementation	Per-Capita	$ 324,237.50	April '28	Vince Gregg	**On Hold:**Superintendent "not now" Stablize School Budget First. Application is completed.
Regional Co-Manufacturing & Co-Packing Initiative	SVP	Agriculture Value-Add	Implementation	**Competitive**	$ 2,000,000.00	April '28	Olivia Wright	**SVP is working with VEDP regarding state initiatives. VEDP is conducting a study.**
Regional Innovation Commercialization Scale-up/Expansion	JMU/JMI	All Industries	Implementation	**Competitive**	$ 500,000.00	April '28	Keith Holland	**After** 1st Grant Completed
Transitional Training Program	SVWDB	All Industries	Implementation	Per-Capita	TBD	TBD	Sharon Johnson	Employer Support for hiring displaced workers, incarcerated, impoverished, and at-risk employees. Best Practices, Resources….
Workforce Outreach Project	SVWDB	All Industries	Implementation	Per-Capita	TBD	TBD	Sharon Johnson	Ecosystem Infrastructure/Outreach Project. Asset Mapping Exercise. "Education & Awareness"
Regional Commercial Kitchen	Waynesboro	Agriculture Value-Add	Implementation	Per-Capita	TBD	TBD	Greg Hitchin/Chrissy (Vector Industries)	**Researching**: Greg Hitchin, POC. Used by SAW area
TBD--Idea not yet solidified	Staunton, Waynesboro, & H'burg Cities		Planning	Per-Capita	TBD	TBD	Cassie Farrish	**Seeking Superintenent's Approval**: Cassie (Staunton City Schools) will send me the missing information. Emailed 3/13/26 & 4/11)
Youth Career Pathways Gap Solution	Staunton, Waynesboro, & H'burg Cities	Manufacturing and IT & Emerging Technologies	TBD	Per-Capita	TBD	TBD	India Harris	**Project Specifics Need Identified:** 6th-8th Grades: GoTec Program, 9th-10th Gap Solution Proposal, 11th-12th Grade: CTE/DE/TechSchools
Ag Ecosystem Initiative	Clarke Co/Front Royal	Agriculture	TBD	Per-Capita	TBD	TBD	Cheryl Cullers & Cammie Fausey	Clarke Co has a building -->Convert to Agriculture Center and Front Royal has land -->Land Lab
Community Computer Lab	Highland County Public Schools	All Industries	Implementation	Per-Capita	$ 75,000.00	TBD	Nick Nycum	**Identify Employer Impact/Metrics (ROI):** Students need a computer lab with computers/equipment for DE classes, Teachers use for certifications, & Community use for career development/Remote Work
Commercial Kitchen Oven & Stand-up Mixer	The Highland Center	Agriculture Value-Add	Implementation	Per-Capita	TBD	TBD	Mary Beth Gutshall	**Low ROI** due to locality size but needed to support area entrepreneurs & farmers
VAST Program (Scale-up)	VMI	Manufacturing	Implementation	Per-Capita	TBD	TBD	Shawn Addington	**Timing**: Not ready to scale
Regional Workforce Center	TBD (SVWDB)	All Industries	Planning	Per-Capita or Competitive	TBD	TBD	2026 Session #1 Idea - No POC yet	**Identify Building & Create Advisory Committee:** Suggested by Northern Valley. Referenced Danville's WF Center. Need to create a focus group around this concept. Note: Shenandoah County/Page have an accessibility Issue.

Shenandoah Valley Aviation Innovation Corridor

Objective 1: Map the Shenandoah Valley aviation ecosystem to establish a comprehensive regional baseline.

Key Results:

1. Inventory all aviation-related stakeholders, including airports, K–12 and Governor Schools, technical centers, community colleges, universities, and industry employers across Region 8.
2. Document all existing aviation career pathways and identify gaps in the career development pipeline, supported by regional demand data (including the AAM workforce study).
3. Compile a complete inventory of available sites (e.g., Camp 7, Blue Mountain) and relevant completed planning studies, regional initiatives, and investment projects.
4. Catalog existing public/private partnerships and relationships with industry organizations, associations, and state/federal entities.

Objective 2: Develop a strategic regional plan that positions the Shenandoah Valley for aviation industry growth.

Key Results:

1. Identify and document best practices from successful aviation innovation corridors worldwide.
2. Produce a high-level regional assessment that defines what the region does well, where improvement is needed, where Region 8 is uniquely positioned for growth, and what priorities and timelines are required to support that growth.
3. Identify economic development growth opportunities tied to the aviation sector for the region.
4. Develop career development recommendations with solutions grounded in regional labor demand data.
5. Document all ongoing aviation-related efforts already underway by Region 8 stakeholders and integrate them into the strategic plan to avoid duplication.

Objective 3: Build and activate a strong partner network to support corridor development and implementation.

Key Results:

1. Secure formal engagement or commitments from key partners, including the VA Department of Aviation, VEDP, VIPC, SVWDB, regional Chambers of Commerce, airports, and academic institutions.
2. Establish a defined partner input process that ensures ongoing stakeholder involvement throughout implementation.

Objective 4: Create a marketing package that communicates the Shenandoah Valley's aviation assets and growth potential to external audiences.

Key Results:

1. Produce a polished marketing package highlighting the region's aviation infrastructure, workforce pipeline, available sites, and strategic positioning.
2. Identify target audiences for the marketing package (e.g., site selectors, aviation employers, state agencies) and define a distribution plan.

2026 Key Dates & Deadlines

CY2026	Meeting/Event	Location
1/6/2026	Executive Committee Meeting	Virtual (8:30a-10a)
1/13/2026	Grants Review Committee Meeting	In-Person (Quorum Needed) @ JMU/Hybrid 11am
1/15/2026	Monthly Support Org Call w/ DHCD	Virtual @ 1p
1/16/2026	***Planning, Feasibility, & Small-Scale Pilot Grant Applications*** due to DHCD	CAMS Submission
1/27/2026	Regional Council Meeting	ALL Virtual
1/31/2026	Quarterly Project Reporting Due	CAMS (Last day of Month)
2/3/2026	Executive Committee Meeting	Virtual (8:30a-10a)
2/13/2026	***Per Capita Implementation & Competitive Applications*** Due to DHCD	CAMS Submission
2/19/2026	Monthly Support Org Call w/ DHCD	Virtual @ 1p
Week of 2/16/2026	"Pitch Calls' to DHCD/State Board Workgroup	Virtual
Week of 2/23/2026	Application Feedback Loop	E-Mail
3/3/2026	Executive Committee Meeting	Virtual (8:30a-10a)
3/10/2026	**Brainstorming Session** - VA Inland Port (Front Royal/Warren Co)	In-Person Event: 9am-11am
3/11/2026	**Brainstorming Session** - Valley Career & Technical Center (Fishersville)	In-Person Event: 9am-11am
3/12/2026	**Brainstorming Session** - Rockbridge Co High School Innovation Center	In-Person Event: 9am-11am
3/20/2026	***All Grant Applications*** due to Executive Director	E-Mail
3/24/2026	GO VA State Board Meeting	Richmond @ 1p
3/26/2026	Monthly Support Org Call w/ DHCD	Virtual @ 1p
3/27/2026	***Planning, Feasibility, & Small-Scale Pilot Grant Applications*** due to DHCD	CAMS Submission
4/7/2026	Executive Committee Meeting - Approve FY27 Budget	Virtual (8:30a-10a)
4/14/2026	Grants Review Committee Meeting	In-Person (Quorum Needed) @ JMU/Hybrid 11am
4/16/2026	Monthly Support Org Call w/ DHCD	Virtual @ 1p
4/17/2026	***Planning, Feasibility, & Small-Scale Pilot Grant Applications*** due to DHCD	CAMS Submission
4/21/2026	Brainstorming Follow-up Q&A Session	Virtual @ 9am
4/28/2026	Regional Council Meeting - Approve FY27 Budget	(10a-noon) TBD-Northern Valley
5/1/2026	**Capacity Building FY27 Budget Due to DHCD**	E-Mail by NOON
5/1/2026	***Per Capita Implementation & Competitive Applications*** Due to DHCD	CAMS Submission
5/5/2026	Executive Committee Meeting	Virtual (8:30a-10a)
Week of 5/11/2026	"Pitch Calls' to DHCD/State Board Workgroup	Virtual
Week of 5/18/2026	Application Feedback Loop	E-Mail
5/21/2026	Monthly Support Org Call w/ DHCD	Virtual @ 1p
6/9/2026	Executive Committee Meeting	Virtual (8:30a-10a)
6/9/2026	GO VA State Board Meeting	Virtual at 1p
6/18/2026	Monthly Support Org Call w/ DHCD	Virtual @ 1p
6/19/2026	***Planning, Feasibility, & Small-Scale Pilot Grant Applications*** due to DHCD	CAMS Submission
6/23/2026	***All Grant Applications*** due to Executive Director	E-Mail

CY2026	Meeting/Event/Goal	Location
7/7/2026	Executive Committee Meeting	Virtual (8:30a-10a)
7/14/2026	Grants Review Committee Meeting	In-Person (Quorum Needed) @ JMU/Hybrid
7/16/2026	Monthly Support Org Call w/ DHCD	Virtual @ 1p
7/17/2026	***Planning, Feasibility, & Small-Scale Pilot Grant Applications*** due to DHCD	CAMS Submission
7/28/2026	Regional Council Meeting	(10a-noon) TBD-Central Valley
8/4/2026	Executive Committee Meeting	Virtual (8:30a-10a)
8/7/2026	***Per Capita Implementation & Competitive Applications*** Due to DHCD	CAMS by NOON
Week of 8/17/2026	"Pitch Calls' to DHCD/State Board Workgroup	Virtual
Week of 8/24/2026	Application Feedback Loop	E-Mail
8/20/2026	Monthly Support Org Call w/ DHCD	Virtual @ 1p
9/1/2026	Executive Committee Meeting	Virtual (8:30a-10a)
9/15/2026	Annual Leadership Retreat	Richmond (TBD)
9/15/2026	GO VA State Board Meeting	Richmond @ 1p
9/17/2026	Monthly Support Org Call w/ DHCD	Virtual @ 1p
9/22/2026	***Planning, Feasibility, & Small-Scale Pilot Grant Applications*** due to DHCD	CAMS Submission
9/22/2026	***All Grant Applications*** due to Executive Director	E-Mail
9/30/2026	**Region 8 Annual Reports Due to DHCD**	E-Mail
10/6/2026	Executive Committee Meeting	Virtual (8:30a-10a)
10/13/2026	Grants Review Committee Meeting	In-Person (Quorum Needed) @ JMU/Hybrid
10/15/2026	Monthly Support Org Call w/ DHCD	Virtual @ 1p
10/16/2026	***Planning, Feasibility, & Small-Scale Pilot Grant Applications*** due to DHCD	CAMS Submission
10/27/2026	Regional Council Meeting	(10a-noon) TBD - Southern Valley
10/30/2026	***Per Capita Implementation & Competitive Applications*** Due to DHCD	CAMS by NOON
11/3/2026	Executive Committee Meeting	Virtual (8:30a-10a)
Week of 11/9/2026	"Pitch Calls' to DHCD/State Board Workgroup	Virtual
Week of 11/16/2026	Application Feedback Loop	E-Mail
TBD	Schedule "Road Show" w/ Legislators	Lobby Efforts, Relationshp Building...
11/19/2026	Monthly Support Org Call w/ DHCD	Virtual @ 1pm
12/1/2026	Executive Committee Meeting	Virtual (8:30a-10a)
12/3/2026-12/4/2026	Legislative Efforts	Richmond
12/8/2026	GO VA State Board Meeting	Richmond @ 1p
12/17/2026	Monthly Support Org Call w/ DHCD	Virtual @ 1p
12/18/2026	***Planning, Feasibility, & Small-Scale Pilot Grant Applications*** due to DHCD	CAMS Submission
12/18/2026	***All Grant Applications*** due to Executive Director	E-Mail